

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

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QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED NOVEMBER 4, 2007

Or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

Commission File Number 001-15007

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**Dave & Buster's, Inc.**

(Exact Name of Registrant as Specified in Its Charter)

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MISSOURI  
(State or Other Jurisdiction of  
Incorporation or Organization)

43-1532756  
(I.R.S. Employer  
Identification No.)

2481 Mañana Drive  
Dallas, Texas 75220  
(Address of principal executive offices)  
(Zip Code)

(214) 357-9588  
(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes . No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of accelerated filer in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes . No .

Indicate the number of shares outstanding of each of the issuer's classes of Common Stock, as of the latest practicable date.

The number of shares of the Issuer's common stock, \$0.01 par value, outstanding as of December 18, 2007 was 100 shares.

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**DAVE & BUSTER'S, INC.**  
**FORM 10-Q FOR PERIOD ENDING NOVEMBER 4, 2007**

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**PART I. FINANCIAL INFORMATION****ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS****DAVE & BUSTER'S, INC.****CONSOLIDATED BALANCE SHEETS**

(in thousands, except share amounts)

	November 4, 2007 (unaudited)	February 4, 2007 (audited)
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 13,502	\$ 10,372
Inventories	14,999	13,148
Prepaid expenses	8,649	6,806
Deferred income taxes	6,115	5,478
Other current assets	2,727	2,906
Total current assets	45,992	38,710
Property and equipment, net	302,629	316,840
Tradenname	63,000	63,000
Goodwill	65,857	65,857
Other assets and deferred charges	20,643	22,406
Total assets	<u>\$ 498,121</u>	<u>\$ 506,813</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Current installments of long-term debt (Note 3)	\$ 1,000	\$ 1,000
Accounts payable	20,593	19,196
Accrued liabilities	46,560	45,893
Income taxes payable	3,692	4,051
Total current liabilities	71,845	70,140
Deferred income taxes	23,292	27,429
Deferred occupancy costs	50,995	50,022
Other liabilities	10,301	9,142
Long-term debt, less current installments (Note 3)	254,625	253,375
Commitment and contingencies (Note 5)		
Stockholders' equity (Note 1):		
Common stock, \$0.01 par value, 1,000 authorized; 100 issued and outstanding as of November 4, 2007 and February 4, 2007	—	—
Paid-in capital	110,122	108,952
Accumulated comprehensive income (loss)	1,799	(184)
Retained deficit	(24,858)	(12,063)
Total stockholders' equity	87,063	96,705
Total liabilities and stockholders' equity	<u>\$ 498,121</u>	<u>\$ 506,813</u>

See accompanying notes to consolidated financial statements.

**DAVE & BUSTER'S, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS**

(in thousands)  
(unaudited)

	<b>Thirteen Weeks Ended November 4, 2007</b>	<b>Thirteen Weeks Ended October 29, 2006</b>
Food and beverage revenues	\$ 67,079	\$ 64,727
Amusement and other revenues	56,642	51,543
Total revenues	123,721	116,270
Cost of food and beverage	16,998	16,783
Cost of amusement and other	7,988	7,370
Total cost of products	24,986	24,153
Operating payroll and benefits	35,300	34,200
Other store operating expenses	43,429	38,140
General and administrative expenses	8,725	8,450
Depreciation and amortization expense	12,943	11,972
Startup costs	675	814
Total operating costs	126,058	117,729
Operating loss	(2,337)	(1,459)
Interest expense, net	7,644	7,200
Loss before provision for income taxes	(9,981)	(8,659)
Provision (benefit) for income taxes	1,298	(3,442)
Net loss	\$ (11,279)	\$ (5,217)

See accompanying notes to consolidated financial statements.

**DAVE & BUSTER'S, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS**

(in thousands)  
(unaudited)

	<b>Thirty-Nine Weeks Ended November 4, 2007</b>	<b>236-Day Period From March 8, 2006 to October 29, 2006</b>	<b>37-Day Period From January 30, 2006 to March 7, 2006</b>
	<b>(Successor)</b>	<b>(Successor)</b>	<b>(Predecessor)</b>
Food and beverage revenues	\$ 211,253	\$ 173,604	\$ 27,562
Amusement and other revenues	179,596	142,251	22,847
Total revenues	390,849	315,855	50,409
Cost of food and beverage	52,815	44,945	7,111
Cost of amusement and other	25,066	20,334	3,268
Total cost of products	77,881	65,279	10,379
Operating payroll and benefits	106,904	91,004	14,113
Other store operating expenses	128,427	101,433	15,323
General and administrative expenses	30,224	23,868	3,829
Depreciation and amortization expense	38,355	30,167	4,328
Startup costs	1,032	3,041	880
Total operating costs	382,823	314,792	48,852
Operating income	8,026	1,063	1,557
Interest expense, net	21,565	18,969	649
Income (loss) before provision for income taxes	(13,539)	(17,906)	908
Provision (benefit) for income taxes	(746)	(6,788)	422
Net income (loss)	\$ (12,793)	\$ (11,118)	\$ 486

See accompanying notes to consolidated financial statements.

**DAVE & BUSTER'S, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands)  
(unaudited)

	Thirty-Nine Weeks Ended November 4, 2007 (Successor)	236-Day Period From March 8, 2006 to October 29, 2006 (Successor)	37-Day Period From January 30, 2006 to March 7, 2006 (Predecessor)
<b>Cash flows from operating activities:</b>			
Net income (loss)	\$ (12,793)	\$ (11,118)	\$ 486
Adjustments to reconcile net income (loss) to net cash provided by operating activities:			
Depreciation and amortization expense	38,355	30,167	4,328
Deferred income tax expense	(4,774)	(1,580)	(767)
Stock-based compensation charges	1,170	—	25
Other, net	1,882	(282)	99
Changes in assets and liabilities:			
Inventories	(1,851)	(589)	(72)
Prepaid expenses	(1,843)	(2,798)	(169)
Other current assets	179	(1,800)	(1)
Other assets and deferred charges	563	(5,154)	(66)
Accounts payable	1,109	(2,806)	(3,916)
Accrued liabilities	667	7,528	6,918
Income taxes payable	(359)	(4,173)	1,183
Deferred occupancy costs	973	1,038	2,502
Other liabilities	1,158	516	191
Net cash provided by operating activities	<u>24,436</u>	<u>8,949</u>	<u>10,741</u>
<b>Cash flows from investing activities:</b>			
Capital expenditures	(22,911)	(24,727)	(10,600)
Proceeds from sales of property and equipment	355	325	—
Merger with WS Midway	—	(326,444)	—
Net cash used in investing activities	<u>(22,556)</u>	<u>(350,846)</u>	<u>(10,600)</u>
<b>Cash flows from financing activities:</b>			
Borrowings of predecessor debt	—	—	6,000
Repayments of predecessor debt	—	(51,137)	(6,439)
Borrowings under senior secured credit facility	2,000	138,000	—
Repayments under senior secured credit facility	(750)	(23,375)	—
Borrowings under senior notes	—	175,000	—
Initial investment by WS Midway Acquisition Sub, Inc. and affiliates	—	108,100	—
Debt issuance costs	—	(11,466)	—
Proceeds from exercises of stock options	—	—	528
Net cash provided by financing activities	<u>1,250</u>	<u>335,122</u>	<u>89</u>
Increase (decrease) in cash and cash equivalents	3,130	(6,755)	230
Beginning cash and cash equivalents	10,372	7,812	7,582
<b>Ending cash and cash equivalents</b>	<u>\$ 13,502</u>	<u>\$ 1,037</u>	<u>\$ 7,812</u>
Supplemental disclosures of cash flow information:			
Cash paid for income taxes-net of refunds	\$ 4,143	\$ 1,760	\$ —
Cash paid for interest, net of amounts capitalized	\$ 24,646	\$ 13,661	\$ 878

See accompanying notes to consolidated financial statements.

DAVE & BUSTER'S, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

(in thousands, except share amounts)

**Note 1: Summary of Significant Accounting Policies**

*Basis of presentation*—Dave & Buster's, Inc., a Missouri corporation, was acquired on March 8, 2006, by WS Midway Holdings, Inc. ("WS Midway"), a newly-formed Delaware corporation, through the merger (the "Merger") of WS Midway Acquisition Sub, Inc., a newly-formed Missouri corporation and a direct, wholly-owned subsidiary of WS Midway, with and into Dave & Buster's, Inc. with Dave & Buster's, Inc. as the surviving corporation. Affiliates of Wellspring Capital Management LLC ("Wellspring") and HBK Investments L.P. ("HBK") control approximately 82 percent and 18 percent, respectively, of the outstanding capital stock of WS Midway. Dave & Buster's Inc. continues as the same legal entity after the Merger. The accompanying condensed consolidated statements of operations and cash flows present the results of operations and cash flows of Dave & Buster's, Inc. and all wholly-owned subsidiaries, for the period preceding the Merger ("Predecessor") and the period succeeding the Merger ("Successor"), respectively. The Merger transactions resulted in a change in ownership of 100 percent of our outstanding common stock and has been accounted for in accordance with Statement of Financial Accounting Standards 141, "Business Combinations." The purchase price paid in the Merger has been "pushed down" to our financial statements and is allocated to record the acquired assets and liabilities assumed based on their fair value. The Merger and the allocation of the purchase price to the assets and liabilities as of March 8, 2006 was finalized as of the end of fiscal 2006 and was recorded based on valuation studies and management estimates of fair value. References to "Dave & Buster's," the "Company," "we," "us," and "our" are references to Dave & Buster's, Inc. and its subsidiaries and any predecessor companies. All material intercompany accounts and transactions have been eliminated in consolidation.

As of November 4, 2007, we operate 49 large format, high-volume regional entertainment complexes. Our one industry segment is the ownership and operation of restaurant/entertainment complexes (a "Complex" or "Store") under the names "Dave & Buster's," "Dave & Buster's Grand Sports Café" and "Jillian's," which are located in the United States and Canada and the franchise of one complex under the name "Dave & Buster's" located in Mexico.

Our fiscal year ends on the Sunday after the Saturday closest to January 31. All references to Fiscal 2007 relate to the 52-week period ending on February 3, 2008. Fiscal 2006 is comprised of the 334-day period ended February 4, 2007 of the Successor and the 37-day period ended March 7, 2006 of the Predecessor, respectively. All references to Fiscal 2006 relate to the combined 53-week period ending on February 4, 2007. All references to the third quarter of 2007 relate to the thirty-nine weeks ended November 4, 2007. All references to the third quarter of 2006 relate to the combined 236-day period ended October 29, 2006 of the Successor and the 37-day period ended March 7, 2006 of the Predecessor. In the opinion of management, these financial statements contain all adjustments (consisting of normal recurring entries) necessary to present fairly the financial position, results of operations and cash flows for the periods indicated. However, these operating results are not necessarily indicative of the results expected for the full fiscal year. We expect significant fluctuations in quarterly results due to the timing of new complex openings and seasonality primarily associated with the year-end holidays. All dollar amounts are presented in thousands, unless otherwise noted, except share amounts.

Our quarterly financial data should be read in conjunction with our consolidated financial statements for the year ended February 4, 2007 (including the notes thereto), set forth in our Annual Report on Form 10-K filed with the Securities and Exchange Commission ("SEC").

*Reclassification of previously issued financials*—Certain prior period balances have been reclassified to conform to the current period presentation and to reflect Successor management's view of store level operations, as described below:

- Costs associated with multi-unit operations personnel have been reclassified from operating payroll and benefits and other store operating expenses to general and administrative expenses.
- Certain costs associated with special events revenue have been reclassified from other store operating expenses to cost of amusement and other.
- Certain costs associated with cost of goods sold have been reclassified from other store operating expenses to cost of amusement and other.

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Amount of increase (decrease) in previously reported costs are as follows:

	Thirteen Weeks Ended October 29, 2006	236-Day Period From March 6, 2006 to October 29, 2006	37-Day Period From January 30, 2006 to March 7, 2006
(dollars in thousands)	(Successor)	(Successor)	(Predecessor)
Cost of amusement and other	\$ 156	\$ 441	\$ 85
Operating payroll and benefits	(549)	(1,488)	(252)
Other store operating expenses	(318)	(851)	(182)
General and administrative expenses	711	1,898	349
Total operating costs	\$ —	\$ —	\$ —

*Use of estimates*—The preparation of financial statements in conformity with generally accepted accounting principles requires us to make certain estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

*Accounting for income taxes*—On February 5, 2007, we adopted the provisions of FASB Interpretation 48, “Accounting for Uncertainty in Income Taxes” (“FIN 48”). FIN 48 limits the recognition of income tax benefits to those items that meet the “more likely than not” threshold on the effective date. Initial derecognition amounts are reported as adjustments to retained earnings on the effective date. We analyzed our tax positions as of February 5, 2007 and determined that the implementation of FIN 48 has no material impact on our financial statements.

As of November 4, 2007, we have approximately \$2,195 of unrecognized tax benefits, including approximately \$330 of penalties and interest. During the thirty-nine week period ended November 4, 2007, we increased our unrecognized tax benefit by \$901. This increase resulted primarily from a position taken on the 2006 federal income tax return filed during the quarter ended November 4, 2007, that resulted in an uncertain tax position. During the same period, we reduced our benefit by \$292 largely as a result of changes to our state tax liability reserve. We do not currently anticipate any additional material changes in fiscal year 2007. We did not recognize any additional interest or penalty expense associated with uncertain tax positions during the thirty-nine week period ended November 4, 2007. Future recognition of potential interest or penalties, if any, will be recorded as a component of income tax expense. The entire balance of unrecognized tax benefits, if recognized, would affect the effective tax rate.

We provide a valuation allowance for deferred tax assets in accordance with Statement of Financial Accounting Standards 109, “Accounting for Income Taxes” (“SFAS 109”), issued by the Financial Accounting Standards Board. SFAS 109 requires that a valuation allowance be established when, as determined in accordance with SFAS 109; it is more likely than not that some portion of our deferred tax assets will not be realized. Accordingly, during fiscal 2007, a valuation allowance of \$3,460 was established primarily based on our expectation that we will experience a cumulative loss before income taxes for the three year period ended February 3, 2008. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during periods in which those temporary differences will become deductible.

We file income tax returns which are periodically audited by various federal, state and foreign jurisdictions. We are generally no longer subject to federal, state or foreign income tax examinations for years prior to 2003.

*Comprehensive income*—Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. In addition to net income, unrealized foreign currency translation gain is included in comprehensive income. Unrealized translation gains/(losses) for the thirteen week periods ended November 4, 2007 and October 29, 2006 were \$1,421 and \$21, respectively, and for the thirty-nine weeks ended November 4, 2007 and October 29, 2006 were \$1,983 and \$85, respectively.

*Recent accounting pronouncements*—In September 2006, the FASB issued Statement of Financial Accounting Standards 157, “Fair Value Measurements” (“SFAS 157”). SFAS 157 clarifies the definition of fair value, describes methods used to appropriately measure fair value, and expands fair value disclosure requirements. This statement is effective for fiscal years beginning after November 15, 2007 (our 2008 fiscal year). We are currently in the process of assessing the impact that SFAS 157 will have on our consolidated financial statements.

In February 2007, the FASB issued Statement of Financial Accounting Standards 159, “The Fair Value Option for Financial Assets and Liabilities” (“SFAS 159”). This statement permits entities to choose to measure many financial instruments and certain other items at fair value. If the fair value option is elected, unrealized gains and losses will be recognized in earnings at



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each subsequent reporting date. SFAS 159 is effective for fiscal years beginning after November 15, 2007 (our 2008 fiscal year). We are currently evaluating the impact of this adoption on our consolidated financial statements.

On December 4, 2007, the FASB issued Statement of Financial Accounting Standards 141(R), "Business Combinations" ("SFAS 141(R)"), and Statement of Financial Accounting Standards 160, "Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB No. 51" ("SFAS 160"). These new standards will significantly change the accounting for and reporting for business combination transactions and noncontrolling (minority) interests in consolidated financial statements. SFAS 141(R) and SFAS 160 are required to be adopted simultaneously and are effective for the first annual reporting period beginning on or after December 15, 2008. Earlier adoption is prohibited. We are currently evaluating the impact of adopting SFAS 141(R) and SFAS 160 on our consolidated financial statements.

### **Note 2: Accrued liabilities**

Accrued liabilities consist of the following (in thousands):

	<u>November 4, 2007</u>	<u>February 4, 2007</u>
Compensation and benefits	\$ 10,907	\$ 13,083
Interest	4,816	8,763
Accrued severance	2,349	3,669
Deferred amusement revenue	3,867	3,117
Sales and use taxes	2,771	2,880
Amusement redemption liability	3,444	2,794
Customer deposits	5,348	1,855
Other	13,058	9,732
Total accrued liabilities	<u>\$ 46,560</u>	<u>\$ 45,893</u>

### **Note 3: Long-Term Debt**

Long-term debt consisted of the following (in thousands):

	<u>November 4, 2007</u>	<u>February 4, 2007</u>
Senior credit facility—revolving	\$ 2,000	\$ —
Senior credit facility—term	78,625	79,375
Senior notes	175,000	175,000
	<u>255,625</u>	<u>254,375</u>
Less current installments	1,000	1,000
Long-term debt, less current installments	<u>\$ 254,625</u>	<u>\$ 253,375</u>

In connection with the Merger, we terminated our existing credit facility and entered into a new senior secured credit facility ("senior credit facility") that (a) provides a \$100,000 term loan facility with a maturity of seven years from the closing date of the Merger, and (b) provides a \$60,000 revolving credit facility with a maturity of five years from the closing date of the Merger. The \$60,000 revolving credit facility includes (i) a \$20,000 letter of credit sub-facility, (ii) a \$5,000 swingline sub-facility and (iii) a \$5,000 (in US Dollar equivalent) sub-facility available in Canadian dollars to our Canadian subsidiary. The revolving credit facility will be used to provide financing for working capital and general corporate purposes. As of November 4, 2007, in addition to the borrowings indicated above, we had \$11,683 in letters of credit outstanding.

The interest rates per annum applicable to loans, other than swingline loans, under the senior credit facility are, at our option, equal to, either a base rate (or, in the case of the Canadian revolving credit facility, a Canadian prime rate) or a Eurodollar rate (or, in the case of the Canadian revolving credit facility, a Canadian cost of funds rate) for one-, two-, three- or six-month (or, in the case of the Canadian revolving credit facility, 30, 60, 90 or 180-day) interest periods chosen by us, in each case, plus an applicable margin percentage. Swingline loans bear interest at the base rate plus the applicable margin. The weighted average rate of interest on the senior credit facility was 7.6 percent at November 4, 2007.

Effective June 30, 2006, we entered into two interest rate swap agreements that expire in 2011, to change a portion of the variable rate debt to fixed rate debt. Pursuant to the swap agreements and related amendments, the interest rate on notional amounts aggregating \$75,500 at November 4, 2007 is fixed at 5.31 percent plus applicable margins. The notional amounts decline ratably over the term of the agreements. The agreements have not been designated as hedges and adjustments to mark the instruments to

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their fair value are recorded as interest income/expense, and as a result of the swap agreements, we recorded additional interest expense of \$880 for the thirteen weeks ended November 4, 2007 and additional interest expense of \$1,056 for the thirty-nine weeks ended November 4, 2007.

Our senior credit facility requires compliance with the following financial covenants: a minimum fixed charge coverage ratio test and a maximum leverage ratio test. We are required to maintain a minimum fixed charge coverage ratio of 1.00:1.00 and a maximum leverage ratio of 4.75:1.00 as of November 4, 2007. The financial covenants will become more restrictive over time. The required minimum fixed charge coverage ratio increases annually to a required ratio of 1.20:1.00 in the fourth quarter of fiscal year 2009 and thereafter. The maximum leverage ratio decreases annually to a required ratio of 3.50:1.00 in the fourth quarter of fiscal year 2010 and thereafter. In addition, the senior credit facility includes negative covenants restricting or limiting the ability of WS Midway and its subsidiaries to, among other things, incur additional indebtedness, make capital expenditures and sell or acquire assets. Virtually all of our assets are pledged as collateral for the senior credit facility.

The senior credit facility also contains certain customary representations and warranties, affirmative covenants and events of default, including payment defaults, breaches of representations and warranties, covenant defaults, cross-defaults and cross-acceleration to certain indebtedness, certain events of bankruptcy, certain events under ERISA, material judgments, actual or asserted failures of any guarantee or security document supporting the senior credit facility to be in full force and effect and a change of control. If an event of default occurs, the lenders under the senior credit facility would be entitled to take various actions, including acceleration of amounts due under the senior credit facility and all actions permitted to be taken by a secured creditor.

On August 17, 2006, certain covenants under the senior credit facility were amended. The main provisions of this amendment are as follows:

1. Consent to enter into a sale-leaseback transaction on three fee owned properties, the proceeds of which would be used to pay down the outstanding balance of the term loan portion of the senior credit facility with up to \$5,000 being available for reinvestment.
2. For the purposes of satisfying negative covenants under the senior credit facility, (a) the amount of startup costs to be added back to our net income would be increased from \$5,000 to \$7,500 for the year 2006, and (b) the amount of payments to employees under change in control contracts to be added back to our net income would be set at \$10,000 through our 2007 fiscal year.
3. The ability to utilize purchasing cards, and treat up to \$5,000 of such purchasing card obligations as pari passu secured obligations.

In connection with the Merger, on March 8, 2006, we closed a placement of \$175,000 aggregate principal amount of senior notes. On September 22, 2006, we completed an exchange with the holders of the senior notes pursuant to which the existing notes sold in March 2006 pursuant to Rule 144A and Regulation S of the Securities Act of 1933, as amended, were exchanged for an equal amount of newly issued senior notes, which have been registered under the Securities Act of 1933. The notes are general unsecured, unsubordinated obligations of ours and mature on March 15, 2014. Interest on the notes compounds semi-annually and accrues at the rate of 11.25 percent per annum. On or after March 15, 2010, we may redeem all, or from time-to-time, a part of the senior notes upon not less than 30 nor more than 60 days notice, at redemption prices (expressed as a percentage of principal amount) plus accrued and unpaid interest on the senior notes. Prior to March 15, 2009, we may on any one or more occasions redeem up to 35 percent of the original principal amount of the notes using the proceeds of certain equity offerings completed before March 15, 2009.

The senior notes restrict our ability to incur indebtedness, outside of the senior credit facility, unless the consolidated coverage ratio exceeds 2.00:1.00 or other financial and operational requirements are met. Additionally, the terms of the notes restrict our ability to make certain payments to affiliated entities.

The following table sets forth our future debt payment obligations as of November 4, 2007 (excluding repayment obligations under the revolving portion of our senior credit facility which expires on March 8, 2011) (in thousands):

	<b>November 4, 2007</b>
1 year or less	\$ 1,000
2 years	1,000
3 years	1,000
4 years	1,000
5 years	1,000
Thereafter	248,625
Total future payments	<u>\$ 253,625</u>

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The following table sets forth our recorded interest expense (in thousands):

	<u>Thirteen Weeks Ended November 4, 2007</u>	<u>Thirteen Weeks Ended October 29, 2006</u>	<u>Thirty-Nine Weeks Ended November 4, 2007</u>	<u>Thirty-Nine Weeks Ended October 29, 2006</u>
Gross interest expense	\$ 7,822	\$ 7,536	\$ 22,084	\$ 20,297
Capitalized interest	(40)	(173)	(151)	(322)
Interest income	(138)	(163)	(368)	(357)
Total interest expense	<u>\$ 7,644</u>	<u>\$ 7,200</u>	<u>\$ 21,565</u>	<u>\$ 19,618</u>

### **Note 4: Share-Based Compensation**

*Predecessor share-based expense*—The Predecessor previously accounted for stock-based compensation awards to employees and directors in accordance with Accounting Principles Board Opinion 25, “Accounting for Stock Issued to Employees” (“APB 25”) and its related interpretations. Under APB 25, if the exercise price of an employee’s stock options equals or exceeds the market price of the underlying stock on the date of grant, no compensation expense is recognized. In connection with the Merger discussed in Note 1, all restricted stock was converted into the right to receive \$18.05 per share and all outstanding options to acquire common stock were converted into the right to receive an amount in cash equal to the difference between the per share exercise price and \$18.05.

In December 2004, the FASB issued SFAS 123R, “Share-Based Payments,” (“SFAS 123R”). SFAS 123R was a revision of SFAS 123 and supersedes APB 25. Among other items, SFAS 123R eliminates the use of APB 25 and the intrinsic value method of accounting, and requires companies to recognize in their financial statements the cost of employee services received in exchange for awards of equity instruments, based on the fair value of those awards on the grant date. The effective date of SFAS 123R is the first reporting period beginning after June 15, 2005. We adopted SFAS 123R as of the beginning of the first quarter of 2006 using the modified prospective method; accordingly, we have not restated prior period amounts presented herein. We recorded non-cash charges for stock compensation of approximately \$25 in the period from January 30, 2006 to March 7, 2006.

*Successor share-based expense*—In December 2006, the members of the Board of Directors of WS Midway approved the adoption of the WS Midway Holdings, Inc. Stock Option Plan (the “WS Midway Plan”). The WS Midway Plan allows for the granting to certain of our employees and consultants options to acquire stock in WS Midway. The expense associated with share-based equity awards granted in fiscal 2007 and 2006 have been calculated as required by SFAS 123R. The expected term of the options is based on the weighted average of anticipated exercise dates. Since we do not have publicly traded equity securities, the volatility of our options has been estimated using peer group volatility information. The risk-free interest rate is based on the implied yield on U.S. Treasury zero-coupon issues with a remaining term equivalent to the expected term. We have not paid dividends in the past and do not plan to pay any dividends in the near future.

For the thirteen weeks and thirty-nine weeks ended November 4, 2007, we recognized compensation expense of approximately \$344 and \$1,170, respectively, related to options granted to employees. Share-based common stock expenses are reported as a component of general and administrative expense in the accompanying consolidated statements of operations.

### **Note 5: Commitments and Contingencies**

We are subject to certain legal proceedings and claims that arise in the ordinary course of business. Two class action cases have been filed against us and one of our subsidiaries in the State of California alleging violations of California regulations concerning mandatory meal breaks and rest periods. We are working to have these two cases consolidated and coordinated because the potential class members are virtually identical. Therefore, settlement of one case would resolve both cases.

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Various factors, including our internal policies and evidence of compliance with State of California regulations, make early resolution of these cases a possibility.

We have made the appropriate provision for settlement in the above matters in our financial statements. In the opinion of management, based upon consultation with legal counsel, the amount of ultimate liability with respect to all other actions will not materially affect the consolidated results of our operations or our financial condition.

We lease certain property and equipment under various non-cancelable capital and operating leases. Some of the leases include options for renewal or extension on various terms. Most of the leases require us to pay property taxes, insurance, and maintenance of the leased assets. Certain leases also have provisions for additional percentage rentals based on revenues.

The following table sets forth our lease commitments as of November 4, 2007 (in thousands):

	November 4, 2007
1 year or less	\$ 42,684
2 years	42,601
3 years	42,637
4 years	42,140
5 years	42,587
Thereafter	320,941
	<u>\$ 533,590</u>

We have signed operating lease agreements for future sites located in Arlington, Texas, Richmond, Virginia, and Plymouth Meeting, Pennsylvania, which we anticipate opening in fiscal 2008. Our commitments under these agreements are contingent upon, among other things, the landlord's delivery of access to the premises for construction. Future obligations related to these three agreements are not included in the table above.

### Note 6: Condensed Consolidating Financial Information

In connection with the Merger, we closed the placement of \$175,000 aggregate principal amount senior notes as described in Note 3. The senior notes are guaranteed on a senior basis by all domestic subsidiaries of the Company. The subsidiaries' guarantee of the senior notes are full and unconditional and joint and several.

The accompanying condensed consolidating financial information has been prepared and presented pursuant to SEC Regulation S-X Rule 3-10 "Financial statements of guarantors and issuers of guaranteed securities registered or being registered." No other condensed consolidating financial statements are presented herein. The results of operations and cash flows from operating activities from the non-guarantor subsidiary were \$330 and \$1,877, respectively, for the thirty-nine week period ended November 4, 2007. For the comparable thirty-nine week period ended October 29, 2006, the results of operations and cash flows from operating activities from the non-guarantor subsidiary were \$(146) and \$2,101, respectively. There are no restrictions on cash distributions from the non-guarantor subsidiary.

#### November 4, 2007:

(amounts in thousands)	Issuer and Subsidiary Guarantors	Subsidiary Non-Guarantors	Consolidating Adjustments	Dave & Buster's Inc.
Assets				
Current assets	\$ 41,708	\$ 4,284	\$ —	\$ 45,992
Property and equipment, net	296,118	6,511	—	302,629
Tradenname	63,000	—	—	63,000
Goodwill	65,857	—	—	65,857
Investment in sub	3,133	—	(3,133)	—
Other assets and deferred charges	20,536	107	—	20,643
Total assets	<u>\$490,352</u>	<u>\$ 10,902</u>	<u>\$ (3,133)</u>	<u>\$498,121</u>

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	<u>Issuer and Subsidiary Guarantors</u>	<u>Subsidiary Non-Guarantors</u>	<u>Consolidating Adjustments</u>	<u>Dave &amp; Buster's Inc.</u>
Liabilities and stockholders' equity				
Current liabilities	\$ 64,480	\$ 7,365	\$ —	\$ 71,845
Deferred income taxes	23,010	282	—	23,292
Deferred occupancy costs	50,873	122	—	50,995
Other liabilities	10,301	—	—	10,301
Long-term debt, less current installments (Note 3)	254,625	—	—	254,625
Stockholders' equity	87,063	3,133	(3,133)	87,063
Total liabilities and stockholders' equity	<u>\$490,352</u>	<u>\$ 10,902</u>	<u>\$ (3,133)</u>	<u>\$498,121</u>

**February 4, 2007:**

<u>(amounts in thousands)</u>	<u>Issuer and Subsidiary Guarantors</u>	<u>Subsidiary Non-Guarantors</u>	<u>Consolidating Adjustments</u>	<u>Dave &amp; Buster's Inc.</u>
Assets				
Current assets	\$ 36,977	\$ 1,733	\$ —	\$ 38,710
Property and equipment, net	311,153	5,687	—	316,840
Tradenname	63,000	—	—	63,000
Goodwill	65,857	—	—	65,857
Investment in sub	1,015	—	(1,015)	—
Other assets and deferred charges	22,314	92	—	22,406
Total assets	<u>\$500,316</u>	<u>\$ 7,512</u>	<u>\$ (1,015)</u>	<u>\$506,813</u>

	<u>Issuer and Subsidiary Guarantors</u>	<u>Subsidiary Non-Guarantors</u>	<u>Consolidating Adjustments</u>	<u>Dave &amp; Buster's Inc.</u>
Liabilities and stockholders' equity				
Current liabilities	\$ 63,703	\$ 6,437	\$ —	\$ 70,140
Deferred income taxes	27,429	—	—	27,429
Deferred occupancy costs	49,962	60	—	50,022
Other liabilities	9,142	—	—	9,142
Long-term debt, less current installments (Note 3)	253,375	—	—	253,375
Stockholders' equity	96,705	1,015	(1,015)	96,705
Total liabilities and stockholders' equity	<u>\$500,316</u>	<u>\$ 7,512</u>	<u>\$ (1,015)</u>	<u>\$506,813</u>

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (dollars in thousands).**

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our Annual Report on form 10-K for the fiscal year ended February 4, 2007. Unless otherwise specified, the meanings of all defined terms in Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") are consistent with the meanings of such terms as defined in the Notes to Consolidated Financial Statements. This discussion contains forward-looking statements. Please see "Forward-Looking Statements" for a discussion of the risks, uncertainties and assumptions relating to our forward-looking statements.

**General**

Our fiscal year ends on the Sunday after the Saturday closest to January 31. All references to fiscal 2007 relate to the 52-week period ending on February 3, 2008. Fiscal 2006 is comprised of the 334-day period ended February 4, 2007 of the Successor and the 37-day period ended March 7, 2006 of the Predecessor, respectively. All references to fiscal 2006 relate to the combined 53-week period ending on February 4, 2007. All references to the third quarter of 2007 relate to the thirty-nine weeks ended November 4, 2007. All references to the third quarter of 2006 relate to the combined 236-day period ended October 29, 2006 of the Successor and the 37-day period ended March 7, 2006 of the Predecessor. All dollar amounts are presented in thousands, unless otherwise noted, except share amounts.

**Merger with WS Midway Acquisition Sub, Inc.**

Dave & Buster's was acquired on March 8, 2006, by WS Midway through the Merger. Affiliates of Wellspring and HBK control approximately 82 percent and 18 percent, respectively, of the outstanding capital stock of WS Midway. Although we continue as the same legal entity after the Merger, the accompanying condensed consolidated statements of operations, stockholders' equity, and cash flows present the results of operations and cash flows for us and our wholly-owned subsidiaries for the period preceding the Merger ("Predecessor") and the period succeeding the Merger ("Successor"), respectively.

At the effective time of the Merger discussed above, the following events occurred:

1. All outstanding shares of our common stock (including those issued upon the conversion of our convertible subordinated notes), other than shares held by WS Midway, were converted into the right to receive \$18.05 per share without interest, less any applicable withholding taxes;
2. Holders of up to approximately 2.6 million shares exercised dissenters' rights and initiated proceedings under Section 351.455 of the General and Business Corporation Law of Missouri to demand fair value with respect to their shares;
3. All outstanding options or warrants to acquire our common stock were converted into the right to receive an amount in cash equal to the difference between the per share exercise price and \$18.05, without interest, less any applicable withholding taxes; and
4. To the extent not converted into shares of common stock, we redeemed for cash the convertible subordinated notes due 2008 and the indenture governing the convertible notes ceased to have any effect.

On July 10, 2006, we reached an agreement with all dissenting shareholders which provided, among other things, for the permanent and irrevocable settlement of all claims among the parties. The terms of the settlement included the payment of approximately \$51,733 to the shareholders in accordance with the terms of the settlement agreement. Payments of the settlement were funded from borrowings under the senior credit facility and available cash.

The Merger transactions resulted in a change in ownership of 100 percent of our outstanding common stock and is being accounted for in accordance with Statement of Financial Accounting Standards 141, "Business Combinations." The purchase price paid in the Merger has been "pushed down" to our financial statements and is allocated to record the acquired assets and liabilities assumed based on their fair value. The Merger and the allocation of the purchase price to the assets and liabilities as of March 8, 2006 have been recorded based on valuation studies and management estimates of fair value. The allocation of the purchase price was finalized as of the end of fiscal 2006.

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### **Acquisitions and Disposals**

On November 15, 2006, we completed the sale and simultaneous leaseback of the land and buildings of three owned facilities located in the states of Florida, Illinois, and Ohio. The gross proceeds of \$29,600 approximated the carrying value of the assets. Net proceeds from the transaction were used to pay down outstanding balances on the Company's senior credit and revolving credit facilities after a \$5,000 hold back for reinvestment.

We agreed to leaseback these facilities under various operating lease agreements, which have an initial term of 17.5 years. The leases require us to make monthly rental payments, which aggregate to \$2,453 on an annual basis. Rental payments under the leases are subject to adjustment based on defined changes in the Consumer Price Index. In addition to the rental payments described above, we are required to pay the property taxes and certain maintenance charges related to the properties.

### **Expense Reimbursement Agreement**

We have entered into an expense reimbursement agreement with an affiliate of Wellspring, pursuant to which the Wellspring affiliate provides general advice to us in connection with long-term strategic plans, financial management, strategic transactions and other business matters. The expense reimbursement agreement provides for an annual expense reimbursement of up to \$750 to the Wellspring affiliate. The initial term of the expense reimbursement agreement will expire in March 2011, and after that date, such agreement will renew automatically on a year-to-year basis unless one party gives at least 30 days' prior notice of its intention not to renew.

### **Overview**

We monitor and analyze a number of key performance measures and indicators in order to manage our business and evaluate financial and operating performance. Those indicators include:

*Revenues.* We derive revenues primarily from food, beverage, and amusement sales. For the thirteen weeks ended November 4, 2007, we derived 35.3 percent of our total revenue from food sales, 18.9 percent from beverage sales, 44.2 percent from amusement sales, and 1.6 percent from other sources. For the thirty-nine weeks ended November 4, 2007, we derived 35.6 percent of our total revenue from food sales, 18.4 percent from beverage sales, 44.5 percent from amusement sales, and 1.5 percent from other sources. We continually monitor the success of current food and beverage items, the availability of new menu offerings, the menu price structure, and our ability to adjust prices where competitively appropriate. In the beverage component, we operate fully licensed facilities, which means we offer full beverage service, including alcoholic beverages throughout the complex. Our complexes also offer an extensive array of amusements, including state-of-the-art simulators, high-tech video games, traditional pocket billiards and shuffleboard, as well as a variety of redemption games, which dispense coupons that can be redeemed for prizes in the Winner's Circle. Our redemption games include basic games of skill, such as skee-ball and basketball. The prizes in the Winner's Circle range from small-ticket novelty items to high-end electronics, such as flatscreen televisions. We review the game play on existing amusements in an effort to match amusements availability with guest preferences. We will continue to invest in new games as they become available and prove to be attractive to guests. Our unique venue allows us to provide our customers with value driven food and amusement combination offerings such as our "Eat & Play Combo." The "Eat & Play Combo," which replaced the "Power Combo" in the second quarter, allow customers to purchase a variety of entrée and game card pairings at a fixed price.

We believe that special events business is a very important component of our revenue, because a significant percentage of our guests attending a special event are in a Dave & Buster's for the first time. This is a very advantageous way to introduce the concept to new guests. Accordingly, a considerable emphasis is placed on this area through the in-store sales teams.

*Cost of products.* Cost of products includes the cost of food, beverages, and Winner's Circle amusement items. During the thirteen weeks ended November 4, 2007, the cost of food products averaged 25.9 percent of food revenue, the cost of beverage products averaged 24.4 percent of beverage revenue, and the amusement cost of products averaged 12.5 percent of amusement revenues. During the thirty-nine weeks ended November 4, 2007, the cost of food products averaged 25.3 percent of food revenue, the cost of beverage products averaged 24.5 percent of beverage revenue, and the amusement cost of products averaged 12.6 percent of amusement revenues. The cost of products is driven by product mix and pricing movements from third party suppliers. We continually strive to gain efficiencies in both the acquisition and use of products while maintaining high standards of product quality.

*Operating payroll and benefits.* Operating payroll and benefits consist of wages, employer taxes, and benefits for store personnel. We continually review the opportunity for efficiencies principally through scheduling refinements.

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*Other store operating expenses.* Other store operating expenses consist of store-related occupancy, restaurant expenses, utilities, repair and maintenance and marketing costs.

*Liquidity and cash flows.* The primary source of cash flow is from our operating activities and availability under the revolving credit facility.

*Quarterly fluctuations, seasonality, and inflation.* As a result of the substantial revenues associated with each new complex, the timing of new complex openings will result in significant fluctuations in quarterly results. We also expect seasonality to be a factor in the operation or results of the business in the future with anticipated lower third quarter revenues and higher fourth quarter revenues associated with the year-end holidays. We expect that historically higher revenues during the fourth quarter due to the winter holiday season will continue to make the financial results susceptible to the impact of severe weather on customer traffic and sales during that period. Additionally, we expect that volatile energy costs will continue to exert pressure on both supplier pricing and consumer spending related to entertainment and dining alternatives. Although, there is no assurance that our cost of products will remain stable or that the federal or state minimum wage rate will not increase, the effects of any supplier price increases or minimum wage rate increases are expected to be partially offset by selected menu price increases where competitively appropriate.

### Results of Operations

The following tables set forth selected data, in thousands of dollars and as a percentage of total revenues (unless otherwise noted) for the periods indicated. All information is derived from the accompanying consolidated statements of operations.

Quarterly Data (in thousands)	Thirteen Weeks Ended November 4, 2007		Thirteen Weeks Ended October 29, 2006	
Food and beverage revenues	\$ 67,079	54.2%	\$ 64,727	55.7%
Amusement and other revenues	56,642	45.8	51,543	44.3
Total revenues	123,721	100.0	116,270	100.0
Cost of food and beverage (as a percentage of food and beverage revenues)	16,998	25.3	16,783	25.9
Cost of amusement and other (as a percentage of amusements and other revenues) <sup>(1)</sup>	7,988	14.1	7,370	14.3
Total cost of products	24,986	20.2	24,153	20.8
Operating payroll and benefits <sup>(1)</sup>	35,300	28.5	34,200	29.4
Other store operating expenses <sup>(1)</sup>	43,429	35.1	38,140	32.8
General and administrative expenses <sup>(1)</sup>	8,725	7.1	8,450	7.3
Depreciation and amortization expense	12,943	10.5	11,972	10.3
Startup costs	675	0.5	814	0.7
Total operating costs	126,058	101.9	117,729	101.3
Operating loss	(2,337)	(1.9)	(1,459)	(1.3)
Interest expense, net	7,644	6.2	7,200	6.2
Loss before provision for income taxes	(9,981)	(8.1)	(8,659)	(7.5)
Provision (benefit) for income taxes	1,298	1.0	(3,442)	(3.0)
Net loss	\$ (11,279)	(9.1)%	\$ (5,217)	(4.5)%
Change in comparable store sales <sup>(2)</sup>		3.1%		4.3%



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Year-to-Date Data	Thirty-Nine Weeks Ended November 4, 2007		Thirty-Nine Weeks from January 30, 2006 to October 29, 2006		236-Day Period from March 8, 2006 to October 29, 2006		37-Day Period from January 30, 2006 to March 7, 2006	
	(Successor)		(Combined) <sup>(3)</sup>		(Successor)		(Predecessor)	
(dollars in thousands)								
Food and beverage revenues	\$ 211,253	54.0%	\$ 201,166	54.9%	\$ 173,604	55.0%	\$ 27,562	54.7%
Amusement and other revenues	179,596	46.0	165,098	45.1	142,251	45.0	22,847	45.3
Total revenues	390,849	100.0	366,264	100.0	315,855	100.0	50,409	100.0
Cost of food and beverage (as a percentage of food and beverage revenues)	52,815	25.0	52,056	25.9	44,945	25.9	7,111	25.8
Cost of amusement and other (as a percentage of amusement and other revenues) <sup>(1)</sup>	25,066	14.0	23,602	14.3	20,334	14.3	3,268	14.3
Total cost of products	77,881	19.9	75,658	20.6	65,279	20.7	10,379	20.6
Operating payroll and benefits <sup>(1)</sup>	106,904	27.4	105,117	28.7	91,004	28.8	14,113	28.0
Other store operating expenses <sup>(1)</sup>	128,427	32.9	116,756	31.9	101,433	32.1	15,323	30.4
General and administrative expenses <sup>(1)</sup>	30,224	7.7	27,697	7.5	23,868	7.6	3,829	7.6
Depreciation and amortization expense	38,355	9.8	34,495	9.4	30,167	9.5	4,328	8.6
Startup costs	1,032	0.3	3,921	1.1	3,041	1.0	880	1.7
Total operating costs	382,823	98.0	363,644	99.2	314,792	99.7	48,852	96.9
Operating income	8,026	2.0	2,620	0.8	1,063	0.3	1,557	3.1
Interest expense, net	21,565	5.5	19,618	5.4	18,969	6.0	649	1.3
Income (loss) before provision for income taxes	(13,539)	(3.5)	(16,998)	(4.6)	(17,906)	(5.7)	908	1.8
Provision (benefit) for income taxes	(746)	(0.2)	(6,366)	(1.7)	(6,788)	(2.1)	422	0.8
Net income (loss)	\$ (12,793)	(3.3)%	\$ (10,632)	(2.9)%	\$ (11,118)	(3.6)%	\$ 486	1.0%
Cash provided by (used in):								
Operating activities	\$ 24,436		\$ 19,690		\$ 8,949		\$ 10,741	
Investing activities	(22,556)		(361,446)		(350,846)		(10,600)	
Financing activities	1,250		335,211		335,122		89	
Change in comparable store sales <sup>(2)</sup>		4.0%		5.3%				
Stores open at end of period <sup>(4)</sup>		49		47				
Comparable stores open at end of period		43		33				

(1) Certain prior period balances have been reclassified to conform to the current period presentation and to reflect Successor management's view of store level operations, as described below:

- Costs associated with multi-unit operations personnel have been reclassified from operating payroll and benefits and other store operating expenses to general and administrative expenses.
- Certain costs associated with special events revenue have been reclassified from other store operating expenses to cost of amusement and other.
- Certain costs associated with cost of goods sold have been reclassified from other store operating expenses to cost of amusement and other.

Amount of increase (decrease) in previously reported costs are as follows:

(dollars in thousands)	Thirteen Weeks Ended October 29, 2006	Thirty-Nine Weeks Ended October 29, 2006
	(Successor)	(Combined)
Cost of amusement and other	\$ 156	\$ 526
Operating payroll and benefits	(549)	(1,740)
Other store operating expenses	(318)	(1,033)
General and administrative expenses	711	2,247
Total operating costs	\$ —	\$ —

(2) "Comparable store sales" (year-over-year comparison of complexes open at least 18 months as of the beginning of each of the fiscal years) is a key performance indicator used within the industry and are indicative of acceptance of our initiatives as well as local economic and consumer trends.

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- (3) We have prepared our discussion of the results of operations for the thirty-nine weeks ended November 4, 2007 by comparing the results of operations for the thirty-nine weeks ended November 4, 2007 to the combined earnings and cash flows for the Predecessor 37-day period ended March 7, 2006 and the Successor 236-day period ended October 29, 2006. Although this combined presentation does not comply with generally accepted accounting principles (GAAP), we believe that it provides a meaningful method of comparison. The combined operating results have not been prepared on a pro forma basis under applicable regulations and may not reflect the actual results we would have achieved absent the Merger and may not be predictive of future results of operations.
- (4) The number of stores open at November 4, 2007 includes our store in Tempe, Arizona which opened on September 17, 2007, and the openings of complexes in Times Square, New York and Maple Grove, Minnesota in the first and fourth quarters of 2006, respectively.

### ***Thirteen Weeks Ended November 4, 2007 Compared to Thirteen Weeks Ended October 29, 2006***

#### *Revenues*

Total revenues increased 6.4 percent, or \$7,451, for the thirteen weeks ended November 4, 2007 compared to the thirteen weeks ended October 29, 2006. Comparable store revenue increased 3.1 percent, or \$3,372, for the thirteen weeks ended November 4, 2007 compared to the thirteen weeks ended October 29, 2006. Our comparable store revenue growth was impacted by a shift in the calendar weeks that comprise the third fiscal quarter of 2007 compared to the calendar weeks that made up the third quarter of fiscal 2006. The shift in our fiscal calendar is due to the fact that fiscal 2006 included a 53<sup>rd</sup> week in the fourth quarter. The additional 53<sup>rd</sup> week of fiscal 2006 shifted the weekly components in the third fiscal quarter of 2007 to weeks with seasonally lower sales. Our comparable store revenue increased 4.5 percent compared to the same calendar weeks in fiscal 2006.

The increased revenues were derived from the following sources:

Comparable stores	\$3,372
Non comparable stores	4,085
Other	(6)
Total	<u>\$7,451</u>

Our revenues during the thirteen weeks ended November 4, 2007 were favorably impacted by increased advertising on cable television in all of our markets and spot radio support in selected markets. Food sales at the comparable stores remained constant over sales levels achieved in the same period of 2006 (1.2 percent increase on a comparable calendar week basis). Beverage sales at comparable stores increased by 1.1 percent over the thirteen weeks ended October 29, 2006 (1.1 percent increase on a comparable calendar week basis), driven largely by price increases. Comparable store amusements revenue in the thirteen weeks ended November 4, 2007 increased by 5.5 percent versus the same period of 2006 (7.8 percent increase on a comparable calendar week basis). Amusement revenue increases were achieved, in part, through initiatives aimed to increase available points of sale, introduce higher amusement purchase options and enhance our “Eat & Play Combo” offering.

Comparable special events revenues accounted for 14.4 percent of consolidated comparable stores revenue for the thirteen weeks ended November 4, 2007 and in the same period of 2006.

Our revenue mix was 54.2 percent for food and beverage and 45.8 percent for amusement and other. This compares to 55.7 percent and 44.3 percent, respectively, for the same period of 2006.

#### *Cost of products*

Cost of food and beverage products declined 60 basis points to 25.3 percent of revenue for the thirteen weeks ended November 4, 2007 compared to 25.9 percent for the thirteen weeks ended October 29, 2006. This decrease was achieved through improved menu modifications to emphasize items with lower costs and by focusing on operational controls and other efficiency measures.

The cost of amusement and other, as a percentage of amusement and other revenues, decreased 20 basis points to 14.1 percent of amusement and other revenue for the thirteen weeks ended November 4, 2007 compared to 14.3 percent for the thirteen weeks ended October 29, 2006. This decrease was achieved through reduced freight costs partially offset by increased redemption costs primarily due to the success of the “Eat & Play Combo” promotion.

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### *Operating payroll and benefits*

Operating payroll and benefits declined 90 basis points to 28.5 percent of revenue for the thirteen weeks ended November 4, 2007 compared to 29.4 percent for the thirteen weeks ended October 29, 2006. This decrease was primarily driven by improved sales performance and initiatives designed to reduce labor costs as well as lower management and hourly employee turnover at our stores.

### *Other store operating expenses*

Other store operating expenses increased 230 basis points to 35.1 percent for the thirteen weeks ended November 4, 2007, compared to 32.8 percent for the same period of 2006. The additional operating expenses resulted primarily from the increased weighting of marketing expenses in the third quarter of 2007 over the comparable 2006 period.

### *General and administrative expenses*

General and administrative expenses consist primarily of personnel, facilities, and professional expenses for the various departments of our corporate headquarters. General and administrative expenses increased \$275 for the thirteen weeks ended November 4, 2007 compared to the thirteen weeks ended October 29, 2006, primarily due to increased performance related incentive compensation.

### *Depreciation and amortization expense*

Depreciation and amortization expense increased \$971 primarily due to 2006 store openings.

### *Startup costs*

Startup costs include costs associated with the opening and organizing of new complexes or conversion of existing complexes, including the cost of feasibility studies, staff-training and recruiting, and travel costs for employees engaged in such startup activities. All startup costs are expensed as incurred. The decrease in startup costs is primarily attributable to the openings of the Times Square and Maple Grove locations in the first and fourth quarter of 2006 compared to the opening of the Tempe location in the third quarter of 2007.

### *Interest expense*

The increase in interest expense is primarily attributed to interest expense recorded to mark the interest rate swap arrangements to their fair value.

### *Provision for income taxes*

In the third quarter of 2007, we recorded a \$3,460 valuation allowance against our deferred tax assets resulting in a \$1,298 tax expense for the quarter compared to a \$3,442 tax benefit in the third quarter of 2006. The valuation allowance was established in accordance with Statement of Financial Accounting Standards 109, "Accounting for Income Taxes" ("SFAS 109"). As a result of our expectation that we will experience a cumulative loss before income taxes for the three-year period which will end February 3, 2008, we could not conclude that it is more likely than not that our deferred tax asset will be fully realized. The ultimate realization of our deferred tax assets is dependent on the generation of future taxable income during periods in which temporary differences become deductible.

Our effective tax rate also differs from the statutory rate primarily due to the deduction for FICA tip credits and state income taxes.

## ***Thirty-Nine Weeks Ended November 4, 2007 Compared to Thirty-Nine Weeks Ended October 29, 2006 (Combined)***

### *Revenues*

Total revenues increased 6.7 percent, or \$24,585, for the thirty-nine weeks ended November 4, 2007 compared to the thirty-nine weeks ended October 29, 2006. Comparable store revenue increased 4.0 percent, or \$13,853, for the thirty-nine weeks ended November 4, 2007 compared to the thirty-nine weeks ended October 29, 2006. Our comparable store revenue growth was impacted by a shift in the calendar weeks that comprise the first thirty-nine weeks of 2007 compared to the calendar weeks that

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made up the first thirty-nine weeks of fiscal 2006. The shift in our fiscal calendar is due to the fact that fiscal 2006 included a 53<sup>rd</sup> week in the fourth quarter. The additional 53<sup>rd</sup> week of fiscal 2006 shifted the weekly components in the first thirty-nine weeks of fiscal 2007 to weeks with seasonally higher sales. Our comparable store revenue increased 4.1 percent compared to the same calendar weeks in fiscal 2006.

The increased revenues were derived from the following sources:

Comparable stores	\$13,853
Non comparable stores	10,806
Other	(74)
Total	<u>\$24,585</u>

Our revenues during the thirty-nine weeks ended November 4, 2007 were favorably impacted by increased advertising on cable television in all of our markets and spot radio support in selected markets. Food sales at the comparable stores increased by 2.3 percent over sales levels achieved in the same period of 2006 (2.3 percent increase on a comparable calendar week basis), driven largely by price increases. Beverage sales at comparable stores increased by 2.3 percent over the thirty-nine weeks ended October 29, 2006 (2.5 percent increase on a comparable calendar week basis). Comparable store amusement revenue in the thirty-nine weeks ended November 4, 2007 increased by 5.3 percent versus the same period of 2006 (5.5 percent increase on a comparable calendar week basis). Amusement revenue increases were achieved, in part, through initiatives aimed to increase available points of sale, introduce higher amusement purchase options and enhance our “Eat & Play Combo” offering.

Comparable special events revenues accounted for 13.9 percent of consolidated comparable stores revenue for the thirty-nine weeks ended November 4, 2007 and the 14.1 percent in the same period of 2006.

Our revenue mix was 54.0 percent for food and beverage and 46.0 percent for amusement and other. This compares to 54.9 percent and 45.1 percent, respectively, for the same period of 2006.

### *Cost of products*

Cost of food and beverage products declined 90 basis points to 25.0 percent of revenue for the thirty-nine weeks ended November 4, 2007 compared to 25.9 percent for the thirty-nine weeks ended October 29, 2006. This decrease was achieved through improved menu modifications to emphasize items with lower costs and by focusing on operational controls and other efficiency measures.

The cost of amusement and other, as a percentage of amusement and other revenues, decreased 30 basis points to 14.0 percent of amusement and other revenue for the thirty-nine weeks ended November 4, 2007 compared to 14.3 percent for the thirty-nine weeks ended October 29, 2006. This decrease was achieved through reduced freight costs offset by increased redemption costs primarily due to the success of the “Eat & Play Combo” promotion.

### *Operating payroll and benefits*

Operating payroll and benefits declined 130 basis points to 27.4 percent of revenue for the thirty-nine weeks ended November 4, 2007 compared to 28.7 percent for the thirty-nine weeks ended October 29, 2006. This decrease was primarily driven by improved sales performance and initiatives designed to reduce labor costs as well as lower management and hourly employee turnover at our stores.

### *Other store operating expenses*

Other store operating expenses increased 100 basis points to 32.9 percent for the thirty-nine weeks ended November 4, 2007, compared to 31.9 percent for the same period of 2006. This increase was primarily driven by increases in marketing expenses due primarily to increases in our national cable television spending during the year over the comparable 2006 period.

### *General and administrative expenses*

General and administrative expenses consist primarily of personnel, facilities and professional expenses for the various departments of our corporate headquarters. General and administrative expenses increased approximately \$2,500` for the thirty-nine weeks ended November 4, 2007 compared to the thirty-nine weeks ended October 29, 2006, primarily due to severance costs associated with the departure of certain executives during the first quarter of 2007.

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### *Depreciation and amortization expense*

Depreciation and amortization expense increased \$3,860 primarily due to 2006 store openings.

### *Startup costs*

Startup costs include costs associated with the opening and organizing of new complexes or conversion of existing complexes, including the cost of feasibility studies, staff-training and recruiting, and travel costs for employees engaged in such startup activities. All startup costs are expensed as incurred. The decrease in startup costs is primarily attributable to the openings of the Times Square and Maple Grove locations in the first and fourth quarter of 2006, compared to the opening of the Tempe location in the third quarter of 2007.

### *Interest expense*

The increase in interest expense is attributed to higher average outstanding borrowings under the senior secured credit facility and the issuance of \$175,000 aggregate principal amount of senior notes issued in the first quarter of fiscal 2006.

### *Provision for income taxes*

In the third quarter of 2007, we recorded a \$3,460 valuation allowance against our deferred tax assets resulting in a \$746 tax benefit for the thirty-nine weeks ended November 4, 2007 compared to a \$6,366 tax benefit for the thirty-nine week period ended October 29, 2006. The valuation allowance was established in accordance with SFAS 109, "Accounting for Income Taxes." As a result of our expectation that we will experience a cumulative loss before income taxes for the three-year period which will end February 3, 2008, we could not conclude that it is more likely than not that our deferred tax asset will be fully realized. The ultimate realization of our deferred tax assets is dependent on the generation of future taxable income during periods in which temporary differences become deductible.

Our effective tax rate also differs from the statutory rate primarily due to the deduction for FICA tip credits and state income taxes.

## **Liquidity and Capital Resources**

In connection with the Merger, we terminated the existing credit facility and entered into a senior credit facility (the "senior credit facility") that provides a \$100,000 term loan facility with a maturity of seven years from the closing date of the Merger and provides a \$60,000 revolving credit facility with a maturity of five years from the closing date of the Merger. The \$60,000 revolving credit facility includes (i) a \$20,000 letter of credit sub-facility, (ii) a \$5,000 swingline sub-facility and (iii) a \$5,000 (in US Dollar equivalent) sub-facility available in Canadian dollars to the Canadian subsidiary. The revolving credit facility will be used to provide financing for working capital and general corporate purposes. As of November 4, 2007, borrowings under the revolving credit facility and term loan facility were \$2,000 and \$78,625, respectively, and we had \$11,683 in letters of credit outstanding.

The senior credit facility is secured by all of our assets. Borrowings on the senior credit facility bear interest at a floating rate based upon the bank's prime interest rate of 7.74 percent at November 4, 2007 or, at our option, the applicable Eurodollar rate of 5.15 percent at November 4, 2007, plus a margin, in either case, based upon financial performance, as prescribed in the senior credit facility. Effective June 30, 2006, we entered into two interest rate swap agreements that expire in 2011, to change a substantial portion of the variable rate debt to fixed rate debt. Pursuant to the swap agreements, the interest rate on notional amounts is fixed at 5.31 percent plus applicable margins.

Interest rates on borrowings under the senior credit facility vary based on the movement of prescribed indexes and applicable margin percentages. On the last day of each calendar quarter, we are required to pay a commitment fee of 0.5 percent on any unused commitments under the revolving credit facilities or the term loan facility. The senior credit facility requires scheduled quarterly payments of principal on the term loans at the end of each of the fiscal quarters beginning June 2006 in aggregate annual amounts equal to 1.0 percent of the original aggregate principal amount of the term loan with the balance payable ratably over the final four quarters.

The senior credit facility and the indenture governing the senior notes contain restrictive covenants that, among other things, limit our ability and the ability of our subsidiaries to, among other things: incur additional indebtedness, make loans or advances to subsidiaries and other entities, make capital expenditures, declare dividends, acquire other businesses or sell assets. In addition, under the senior credit facility, we are required to meet certain financial covenants, ratios, and tests, including a minimum fixed charge coverage ratio and a maximum leverage ratio. The indenture under which the senior notes are to be issued also contains customary covenants and events of defaults.

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We believe that cash flow from operations, together with borrowings under the senior credit facility, will be sufficient to cover working capital, capital expenditures, and debt service needs in the foreseeable future. Our ability to make scheduled payments of principal or interest on, or to refinance, the indebtedness, or to fund planned capital expenditures, will depend on future performance, which is subject to general economic conditions, competitive environment and other factors as described in Part I, Item 1A, "Risk Factors," in our Annual Report on Form 10-K for the year ended February 4, 2007.

### **Historical Cash Flows**

#### ***Thirty-Nine Weeks Ended November 4, 2007 Compared to Thirty-Nine Weeks Ended October 29, 2006 (Combined)***

As of November 4, 2007, we had cash and cash equivalents of \$13,502 and available borrowing capacity of \$46,317 under the Senior Credit Facility.

Cash provided in operating activities was \$24,436 for the thirty-nine weeks of 2007 compared to \$19,690 for the thirty-nine weeks of 2006.

Cash used in investing activities was \$22,556 for the thirty-nine weeks of 2007 compared to \$361,446 for the thirty-nine weeks of 2006. The investing activities for the third quarter of 2007 primarily include \$22,911 in capital expenditures. The investing activities for the third quarter of 2006 consisted of cash paid in connection with the Merger of \$264,835 in consideration paid to stockholders, \$44,390 consideration paid to convertible note and warrant holders, \$9,279 consideration paid to option holders, \$7,940 in transaction costs and \$35,327 of capital expenditures. The capital expenditures primarily related to new store development and construction costs for our Times Square location, which opened on April 5, 2006, and conversion costs for one of our Jillian's complexes to the "Dave & Buster's Grand Sports Café" brand.

We plan on financing future growth through operating cash flows, debt facilities, and tenant improvement allowances from landlords. We expect to spend approximately \$36,000 (\$34,000 net of tenant improvement allowances) in capital expenditures during fiscal year 2007. The 2007 expenditures will include approximately \$17,000 (\$15,000 net of tenant improvement allowance) for new store construction, development and business improvement initiatives, \$8,000 for new games, and \$11,000 in maintenance capital.

Cash provided by financing activities was \$1,250 for the thirty-nine weeks of 2007 compared to \$335,211 in the thirty-nine weeks of 2006. In 2006, proceeds from debt incurred in connection with the Merger aggregated \$289,625 and cash equity contributions received in connection with the Merger aggregated \$108,100. These proceeds were used to acquire common stock of the Predecessor and to repay in full all obligations related to funds borrowed under our existing credit facility, and terminate such facility.

### **Contractual Obligations and Commercial Commitments**

There have been no material changes during the period covered by this report, outside of the ordinary course of our business, to the contractual obligations specified in the table of contractual obligations included in the section "Management's Discussion and Analysis of Financial Condition and Results of Operations" included in the Annual Report on Form 10-K.

### **Accounting Policies**

The preparation of condensed consolidated financial statements in conformity with generally accepted accounting principles requires us to make estimates and assumptions about future events. These estimates and assumptions affect amounts of assets, liabilities, revenues and expenses and the disclosure of gain and loss contingencies at the date of the Condensed Consolidated Financial Statements. Our current estimates are subject to change if different assumptions as to the outcome of future events were made. We evaluate our estimates and judgments on an ongoing basis and predicate those estimates and judgments on historical experience and on various other factors that we believe are reasonable under the circumstances. We make adjustments to our assumptions and judgments when facts and circumstances dictate. Since future events and their effects cannot be determined with absolute certainty, actual results may differ from the estimates we used in preparing the accompanying Condensed Consolidated Financial Statements. A complete description of our critical accounting policies is included in our Annual Report on Form 10-K for the fiscal year ended February 4, 2007.

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### **Recent Accounting Pronouncements**

In September 2006, the FASB issued Statement of Financial Accounting Standards 157, "Fair Value Measurements" ("SFAS 157"). SFAS 157 clarifies the definition of fair value, describes methods used to appropriately measure fair value, and expands fair value disclosure requirements. This statement is effective for fiscal years beginning after November 15, 2007 (our 2008 fiscal year). We are currently in the process of assessing the impact that SFAS 157 will have on our consolidated financial statements.

In February 2007, the FASB issued Statement of Financial Accounting Standards 159, "The Fair Value Option for Financial Assets and Liabilities" ("SFAS 159"). This statement permits entities to choose to measure many financial instruments and certain other items at fair value. If the fair value option is elected, unrealized gains and losses will be recognized in earnings at each subsequent reporting date. SFAS 159 is effective for fiscal years beginning after November 15, 2007 (our 2008 fiscal year). We are currently evaluating the impact of this adoption on our consolidated financial statements.

On December 4, 2007, the FASB issued Statement of Financial Accounting Standards 141(R), "Business Combinations" ("SFAS 141(R)"), and Statement of Financial Accounting Standards 160, "Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB No. 51" ("SFAS 160"). These new standards will significantly change the accounting for and reporting for business combination transactions and noncontrolling (minority) interests in consolidated financial statements. SFAS 141(R) and SFAS 160 are required to be adopted simultaneously and are effective for the first annual reporting period beginning on or after December 15, 2008. Earlier adoption is prohibited. We are currently evaluating the impact of adopting SFAS 141(R) and SFAS 160 on our consolidated financial statements.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We have market risk relating to changes in the general level of interest rates. Earnings are affected by changes in interest rates due to the impact of those changes on interest expense from variable rate debt. Effective June 30, 2006, we entered into two interest rate swap agreements that expire in 2011, to change a substantial portion of the variable rate debt to fixed rate debt. Pursuant to the swap agreements, the interest rate on notional amounts is fixed at 5.31 percent. Agreements to fix a portion of the variable rate debt mitigate the interest rate risk.

We have market risk associated with foreign operations. Our market risk associated with foreign operations arises from one unit that we operate in Canada and one unit that is operated by a franchisee in Mexico. Management considers the currency risk associated with these operations to be immaterial to our portfolio of operating restaurant/entertainment complexes. The result of an immediate 10.0 percent devaluation of the U.S. dollar in 2007 from February 4, 2007 levels relative to foreign currency translation would result in a decrease in the U.S. dollar-equivalent of foreign currency denominated net income and would be insignificant.

### **ITEM 4. CONTROLS AND PROCEDURES**

#### **Disclosure Controls and Procedures**

Based on their evaluation of our disclosure controls and procedures as defined in Rules 13a-15 and 15d-15 under the Securities Exchange Act of 1934, as of the end of the period covered by this Quarterly Report on Form 10-Q, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures are effective.

#### **Internal Control Over Financial Reporting**

There were no changes in our internal controls over financial reporting during our quarter ended November 4, 2007, that had materially affected or are reasonably likely to materially affect, our internal control over financial reporting.

## **FORWARD-LOOKING STATEMENTS**

This Form 10-Q includes statements that are, or may be deemed to be, “forward-looking statements” within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). These forward-looking statements can be identified by the use of forward-looking terminology, including the terms “believes,” “estimates,” “anticipates,” “expects,” “intends,” “may,” “will” or “should” or, in each case, their negative or other variations or comparable terminology. These forward-looking statements include all matters that are not historical facts. They appear in a number of places throughout this Form 10-Q and include statements regarding our intentions, beliefs or current expectations concerning, among other things, our results of operations, financial condition, liquidity, prospects, growth, strategies and the industry in which we operate.

By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Forward-looking statements are not guarantees of future performance and that our actual results of operations, financial condition and liquidity, and the development of the industry in which we operate may differ materially from those made in or suggested by the forward-looking statements contained in this Form 10-Q. In addition, even if our results of operations, financial condition and liquidity, and the development of the industry in which we operate are consistent with the forward-looking statements contained in this Form 10-Q, those results or developments may not be indicative of results or developments in subsequent periods. An expanded discussion of these risk factors is contained in Part I, Item 1A, “Risk Factors,” in our Annual Report on Form 10-K for the year ended February 4, 2007.



**PART II**  
**OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

Information regarding legal proceedings is incorporated by reference from Note 5 to our Unaudited Consolidated Financial Statements set forth in Part I of this report.

**ITEM 1A. RISK FACTORS**

There has been no material change in the risk factors set forth in Part I, Item 1A, "Risk Factors," in our Annual Report on Form 10-K for the year ended February 4, 2007.

**ITEM 6. EXHIBITS**

<u>Exhibit Number</u>	<u>Description</u>
12.1	Statement Regarding Computation of Ratio of Earnings to Fixed Charges.
31.1	Certification of Stephen M. King, Chief Executive Officer and Director of the Registrant, pursuant to 17 CFR 240.13a-14(a) or 17 CFR 240.15d-14(a).
31.2	Certification of Brian A. Jenkins, Senior Vice President and Chief Financial Officer of the Registrant, pursuant to 17 CFR 240.13a-14(a) or 17 CFR 240.15d-14(a).
32.1	Certification of Stephen M. King, Chief Executive Officer and Director of the Registrant, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of Brian A. Jenkins, Senior Vice President and Chief Financial Officer of the Registrant, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DAVE & BUSTER'S, INC.,  
a Missouri corporation

Date: December 18, 2007

By: /s/ Stephen M. King  
Stephen M. King  
Chief Executive Officer

Date: December 18, 2007

By: /s/ Brian A. Jenkins  
Brian A. Jenkins  
Senior Vice President and Chief Financial Officer

**DAVE & BUSTER'S, INC.**  
**COMPUTATION OF RATIO OF EARNINGS**  
**TO FIXED CHARGES**

(dollars in thousands, except ratios)

	Thirty-Nine Weeks Ended November 4, 2007 (Successor)	236-Day Period From March 8, 2006 to October 29, 2006 (Successor)	37-Day Period From January 30, 2006 to March 7, 2006 (Predecessor)
Income (loss) before provision for income taxes	\$ (13,539)	\$ (17,906)	\$ 908
Add: Total fixed charges (per below)	31,891	27,589	1,832
Less: Capitalized interest	<u>151</u>	<u>253</u>	<u>70</u>
Total income before provision for income taxes, plus fixed charges, less capitalized interest	18,201	9,430	2,670
Fixed charges:			
Interest expense <sup>(1)</sup>	21,934	17,942	688
Bridge funding fee	—	1,313	—
Capitalized interest	151	253	70
Estimate of interest included in rental expense <sup>(2)</sup>	<u>9,806</u>	<u>8,081</u>	<u>1,074</u>
Total fixed charges	\$ 31,891	\$ 27,589	\$ 1,832
Ratio of earnings to fixed charges <sup>(3)</sup>	0.57x	0.34x	1.46x

(1) Interest expense includes interest in association with debt and amortization of debt issuance costs.

(2) Fixed charges include our estimate of interest included in rental payments (one-third of rent expense under operating leases).

(3) Earnings for the thirty-nine weeks ended November 4, 2007 (Successor) were insufficient to cover the fixed charges by \$13,690.

## CERTIFICATION

I, Stephen M. King, Chief Executive Officer of Dave & Buster's, Inc., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Dave & Buster's, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's third fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: December 18, 2007

/s/ Stephen M. King

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Stephen M. King  
Chief Executive Officer

## CERTIFICATION

I, Brian A. Jenkins, Senior Vice President and Chief Financial Officer of Dave & Buster's, Inc., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Dave & Buster's, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's third fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: December 18, 2007

/s/ Brian A. Jenkins

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Brian A. Jenkins

Senior Vice President and Chief Financial Officer

**CERTIFICATION**

In connection with the Quarterly Report of Dave & Buster's, Inc. (the "Company") on Form 10-Q for the period ended November 4, 2007 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Stephen M. King, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, that:

- (1) The Report fully complies with the applicable requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: December 18, 2007

/s/ Stephen M. King  
Stephen M. King  
Chief Executive Officer

**CERTIFICATION**

In connection with the Quarterly Report of Dave & Buster's, Inc. (the "Company") on Form 10-Q for the period ended November 4, 2007 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Brian A. Jenkins, Senior Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, that:

- (1) The Report fully complies with the applicable requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: December 18, 2007

/s/ Brian A. Jenkins

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Brian A. Jenkins

Senior Vice President and Chief Financial Officer