

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D. C. 20549

FORM 10-Q

- X QUARTERLY REPORT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
--- FOR THE QUARTER ENDED MAY 5, 1996.
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
ACT OF 1934 FOR THE TRANSACTION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_.

COMMISSION FILE NUMBER: 0-25858

DAVE & BUSTER'S, INC.  
(Exact Name of Registrant as Specified in Its Charter)

MISSOURI  
(State of Incorporation)

43-1532756  
(I.R.S. Employer Identification No.)

2751 ELECTRONIC LANE  
DALLAS, TEXAS  
(Address of Principal Executive Offices)

75220  
(Zip Code)

Registrant's telephone number, including area code:  
(214) 357-9588

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

The number of shares of the Registrant's common stock, \$.01 par value, outstanding as of June 7, 1996 was 7,267,056 shares.

## PART I. FINANCIAL INFORMATION

## ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS

DAVE & BUSTER'S, INC.  
 CONSOLIDATED STATEMENTS OF INCOME  
 (IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)  
 (UNAUDITED)

	13 Weeks Ended	
	May 5, 1996	April 30, 1995
Food and beverage revenues	\$11,085	\$ 6,622
Amusement and other revenues	9,132	5,645
Total revenues	20,217	12,267
Cost of revenues	4,176	2,465
Operating payroll and benefits	5,809	3,646
Other restaurant operating expenses	4,748	2,569
General and administrative expenses	1,335	787
Depreciation and amortization expense	1,230	715
Preopening cost amortization	486	0
Earn-out and special compensation	0	564
Total costs and expenses	17,784	10,746
Operating income	2,433	1,521
Interest (income) expense, net	(15)	26
Income before provision for income taxes	2,448	1,495
Provision for income taxes	1,029	632
Net income	\$ 1,419	\$ 863
Earnings per common share	\$ 0.20	\$ 0.17
Weighted average number of common shares outstanding	7,267	5,197

See accompanying notes to consolidated financial statements.

DAVE & BUSTER'S, INC.  
CONSOLIDATED BALANCE SHEETS  
(IN THOUSANDS, EXCEPT SHARE AND PER SHARE AMOUNTS)

ASSETS

	May 5, 1996 (unaudited)	February 4, 1996
	-----	-----
Current assets:		
Cash and cash equivalents	\$ 1,828	\$ 4,325
Inventories	2,666	2,621
Prepaid expenses	478	360
Preopening costs	2,282	1,946
Other current assets	874	831
	-----	-----
Total current assets	8,128	10,083
Property and equipment, net	62,009	56,384
Intangible assets:		
Goodwill, net of accumulated amortization of \$456 and \$361	9,205	9,300
Other	150	170
Other assets	275	264
	-----	-----
	\$79,767	\$76,201
	=====	=====

LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:		
Accounts payable	\$ 1,970	\$ 2,456
Accrued liabilities	1,489	1,354
Deferred income taxes	588	639
Income taxes payable	387	0
	-----	-----
Total current liabilities	4,434	4,449
Deferred income taxes	1,346	1,368
Other liabilities	1,060	876
Long-term debt	2,500	500
Commitments and contingencies		
Stockholders' equity:		
Preferred stock, 10,000,000 authorized; none issued	0	0
Common stock, \$0.01 par value, 50,000,000 authorized; 7,267,056 shares issued and outstanding as of May 5, 1996 and February 4, 1996	73	73
Paid in capital	66,981	66,981
Retained earnings	3,373	1,954
	-----	-----
Total stockholders' equity	70,427	69,008
	-----	-----
	\$79,767	\$76,201
	=====	=====

See accompanying notes to consolidated financial statements.

DAVE & BUSTER'S, INC.  
 CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY  
 (IN THOUSANDS)  
 (UNAUDITED)

	Common Stock		Paid in Capital	Retained Earnings	Total
	Shares	Amount			
Balance, February 4, 1996	7,267	\$73	\$66,981	\$1,954	\$69,008
Net income	0	0	0	1,419	1,419
Balance, May 5, 1996	7,267	\$73	\$66,981	\$3,373	\$70,427
	=====	=====	=====	=====	=====

See accompanying notes to consolidated financial statements.

DAVE & BUSTER'S, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(IN THOUSANDS)  
(UNAUDITED)

	13 Weeks Ended	
	May 5, 1996	April 30, 1995
Cash flows from operating activities		
Net income	\$ 1,419	\$ 863
Adjustments to reconcile net income to net cash provided by operating activities		
Depreciation and amortization	1,716	715
Provision for deferred income taxes	(73)	67
Changes in assets and liabilities		
Inventories	(45)	74
Prepaid expenses	(118)	(293)
Preopening costs	(822)	(69)
Other assets	(54)	(277)
Accounts payable	(486)	(97)
Accrued liabilities	135	76
Accrued earn-out compensation	0	518
Income taxes payable	387	0
Other liabilities	184	74
Other	0	57
	-----	-----
Net cash provided by operating activities	2,243	1,708
Cash flows from investing activities		
Capital expenditures	(6,740)	(2,503)
Cash flows from financing activities		
Net transactions with Edison Brothers	0	761
Borrowings under long-term debt	2,000	0
	-----	-----
Cash used	(2,497)	(34)
Beginning cash and cash equivalents	4,325	1,233
	-----	-----
Ending cash and cash equivalents	\$ 1,828	\$ 1,199
	=====	=====

See accompanying notes to consolidated financial statements.

## DAVE &amp; BUSTER'S, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

MAY 5, 1996

(UNAUDITED)

## NOTE 1: RESULTS OF OPERATIONS

The results of operations for the interim periods reported are not necessarily indicative of results to be expected for the year. The information furnished herein reflects all adjustments (consisting only of normal recurring adjustments) which are, in the opinion of management, necessary to present a fair statement of the results for the interim periods.

## NOTE 2: BASIS OF PRESENTATION

The consolidated financial statements include the accounts of Dave & Buster's, Inc. (the "Company") and all wholly-owned subsidiaries. The primary business of the Company is the ownership and operation of restaurant/entertainment complexes (a "Complex") under the name "Dave & Buster's" which are located in Texas, Georgia, Pennsylvania, Illinois and Florida.

## NOTE 3: EARNINGS PER COMMON SHARE

Earnings per common share are computed by dividing net income by the weighted average number of shares of common stock and dilutive options outstanding during the period. For the period ended April 30, 1995, the weighted average number of shares outstanding is based on the assumption that 5,197,000 shares of common stock were outstanding. Primary and fully diluted earnings per share are not materially different for the interim periods presented.

## NOTE 4: CONTINGENCIES

The Company is subject to certain legal proceedings and claims that arise in the ordinary course of its business. In the opinion of management, based on discussions with and advice of legal counsel, the amount of ultimate liability with respect to these actions will not materially affect the consolidated results of operations or financial condition of the Company.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Results of Operations - 13 Weeks Ended May 5, 1996 Compared to 13 Weeks Ended April 30, 1995

Total revenues for the 13 weeks ended May 5, 1996 increased by 64.8% over the 13 weeks ended April 30, 1995. The increase was attributable to revenues at the Company's two new Chicago stores opened in the fourth quarter of fiscal year 1995.

Cost of revenues, as a percentage of revenues, increased to 20.7% from 20.1% in the prior comparable period. The increase in cost of revenues was a result of higher costs associated with food revenues. Operating payroll and benefits decreased to 28.7% from 29.7% in the prior comparable period. Operating payroll and benefits was lower due to cost reductions in fixed labor offset by higher variable labor costs. Other operating expenses increased to 23.5% compared to 20.9% in the prior comparable period. Other operating expenses were lower in 1995 due to a one time credit for rent related charges.

General and administrative costs increased by \$548,000 over the prior comparable period as a result of increased administrative payroll and related costs for new personnel and additional costs resulting from the Company operating as a public company in the current period. As a percentage of revenues, general and administrative expenses increased to 6.6% compared to 6.4% for the comparable prior period.

Depreciation and amortization expense, as a percentage of revenues, increased to 8.5% from 5.8% due to opening two new stores in the Chicago area in the fourth quarter of 1995.

Liquidity and Capital Resources

Prior to June 29, 1995, the Company financed its capital expenditures and operations through cash flows from operations and advances from Edison Brothers. Subsequent to June 29, 1995, the Company has financed its capital expenditures and operations through cash flows from operations, draws under a line of credit agreement and a common stock offering.

Cash flows from operations increased from \$1.7 million in the first 13 weeks of fiscal 1995 to \$2.2 million in the first 13 weeks of fiscal 1996. This increase was due to the opening of two new stores in the Chicago area in the fourth fiscal quarter of 1995 offset by an increase in preopening costs related to the new openings.

The Company has a secured revolving line of credit which permits borrowing up to a maximum of \$23,500,000. At May 5, 1996, \$21,000,000 was available.

In 1995, the Company completed a public offering of common stock for the sale of 2,070,000 shares at \$15.00 per share for net proceeds of approximately \$28,653,000, after deducting related offering costs.

The Company's plan is to open two new stores in fiscal 1996. One store opened in South Florida, in the Hollywood/Fort Lauderdale market on April 25, 1996. The other store in the White Flint Mall, North Bethesda, Maryland market will open later in fiscal 1996. In fiscal 1997, the Company's goal is to open three new stores. The Company estimates that its capital expenditures will be

approximately \$24.0 million and \$31.0 million for 1996 and 1997, respectively. The Company intends to finance this development with cash flow from operations and the unused portion of the revolving line of credit described above.

"Safe Harbor" Statement Under the Private Securities Litigation Reform Act of 1995

Certain statements in this Form 10-Q constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Dave & Buster's, Inc. to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Such factors include, among others, the following: general economic and business conditions; competition; development and operating costs; adverse publicity; consumer trial and frequency; availability, locations and terms of sites for complex development; quality of management; business abilities and judgement of personnel; availability of qualified personnel; food, labor and employee benefit costs; changes in, or the failure to comply with, government regulations; and other risks indicated in this filing.

## PART II. OTHER INFORMATION

### ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

- (a) Exhibits
  - 27 Financial Data Schedule
- (b) Reports on Form 8-K
  - No reports on Form 8-K were filed during the 13 weeks ended May 5, 1996.



SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DAVE & BUSTER'S, INC.

Dated: June 18, 1996  
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by /s/ DAVID O. CORRIVEAU  
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David O. Corriveau  
Co-Chairman of the Board,  
Co-Chief Executive Officer and  
President

Dated: June 18, 1996  
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by /s/ CHARLES MICHEL  
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Charles Michel  
Vice President,  
Chief Financial Officer and  
Treasurer

EXHIBIT INDEX

27 Financial Data Schedule

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1,000

3-MOS

	JAN-02-1997	
	MAY-05-1996	1,828
		0
		0
		0
		2,666
	8,128	73,002
	10,993	
	79,767	
4,434		2,500
		0
0		73
		70,354
79,767		20,217
	20,217	4,176
	4,176	
	13,608	
	0	
	0	
	2,448	
	1,029	
1,419		0
		0
		0
	1,419	
	.20	
	.20	